



Il-Mosta Local Council

**Business Plan
for the
Period
2025 - 2029**

JC. OB

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Overview and Summary



Joseph Gatt
Mayor



Jeremy Bartolo - Acting
Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2025	BUDGET Jan-Dec 2026	BUDGET Jan-Dec 2027	BUDGET Jan-Dec 2028	BUDGET Jan-Dec 2029	BUDGET Period 2025-2029
	€	€	€	€	€	€

Income

Funds received from Central Government (1)	1,725,924	1,426,500	1,455,030	1,484,131	1,513,813	7,605,398
Income raised from Bye-Laws (2)	110,000	112,200	114,444	116,733	119,068	572,444
Income raised from LES (3)	10,500	10,710	10,924	11,143	11,366	54,642
Investment Income (4)	150	100	100	100	100	500
Other Income (5)	31,500	32,130	32,773	33,428	34,097	163,927
TOTAL	1,878,074	1,581,640	1,613,271	1,645,534	1,678,443	8,396,962

Expenditure

Personal Emoluments (6)	400,329	407,692	415,201	422,861	430,675	2,076,758
Operations and Maintenance (7)	1,233,500	773,670	789,143	804,926	821,025	4,422,264
Administration (8)	71,900	73,338	74,805	76,301	77,827	374,170
Finance Cost (9)	-	-	-	-	-	-
Other Expenditure (10)	133,086	133,086	159,182	159,075	208,050	792,479
TOTAL	1,838,815	1,387,786	1,438,332	1,463,164	1,537,576	7,665,672

Surplus / Deficit

	39,259	193,854	174,939	182,371	140,867	731,290
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Statement of Financial Position

DESCRIPTION	A BUDGET Jan-Dec 2025	B BUDGET Jan-Dec 2026	C BUDGET Jan-Dec 2027	D BUDGET Jan-Dec 2028	E BUDGET Jan-Dec 2029	F (A+B+C+D+E) BUDGET Period 2025-2029
	€	€	€	€	€	€
Non-current Assets						
Property, Plant and Equipment (16)	1,480,969	1,396,883	1,566,701	1,436,626	1,457,576	7,338,755
Current Assets						
Inventories (11)	-	-	-	-	-	-
Receivables (12)	225,000	179,780	94,310	140,000	50,108	689,198
Cash and Cash Equivalents (13)	301,041	128,981	134,103	46,549	166,466	777,140
Total Current Assets	526,041	308,761	228,413	186,549	216,574	1,466,338
Current Liabilities (14)						
Payables	994,891	679,671	644,202	289,892	200,000	2,808,656
Total Current Liabilities	994,891	679,671	644,202	289,892	200,000	2,808,656
Net Current Assets	(468,850)	(370,910)	(415,789)	(103,343)	16,574	(1,342,318)
Non-current liabilities (15)						
	230,000	50,000	-	-	-	280,000
Net Assets	782,119	975,973	1,150,912	1,333,283	1,474,150	5,716,437
Reserves						
Retained Funds	782,119	975,973	1,150,912	1,333,283	1,474,150	5,716,437

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DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2025	BUDGET Jan-Dec 2026	BUDGET Jan-Dec 2027	BUDGET Jan-Dec 2028	BUDGET Jan-Dec 2029	BUDGET Period 2025-2029
	€	€	€	€	€	€
Current Assets	526,041	308,761	228,413	186,549	216,574	1,466,338
Current Liabilities	994,891	679,671	644,202	289,892	200,000	2,808,656
	(468,850)	(370,910)	(415,789)	(103,343)	16,574	(1,342,318)
Government Allocation	1,650,924	1,350,000	1,377,000	1,404,540	1,432,631	4,377,924

Working Capital

FSI (28) % (27) % (30) % (7) % 1 % (31) %

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Cash Budget

DESCRIPTION	A BUDGET Jan-Dec 2025	B BUDGET Jan-Dec 2026	C BUDGET Jan-Dec 2027	D BUDGET Jan-Dec 2028	E BUDGET Jan-Dec 2029	F (A+B+C+D+E) BUDGET Period 2025-2029
	€	€	€	€	€	€
Cash Inflows						
Government cash inflows	1,725,924	1,426,500	1,455,030	1,484,131	1,513,813	7,605,398
Cash flows from Bye-Laws & L.N fees	110,000	112,200	114,444	116,733	119,068	572,444
Local Enforcement cash flows	10,500	10,710	10,924	11,143	11,366	54,642
Finance cash flows						
Loan Proceeds	150	100	100	100	100	-
Investment income	150	100	100	100	100	550
Capital cash flow						
Proceeds from disposal of assets						-
Cash received from EU funds						
Cash received from Twinning						-
Cash from Community Services						-
Other Cash Inflows	31,500	32,130	1,562,773	33,428	34,097	1,693,928
TOTAL Inflows	1,878,074	1,581,640	3,143,271	1,645,534	1,678,443	9,926,963
Cash Outflows						
Personal Emoluments	400,329	407,692	415,201	422,861	430,675	2,076,758
Operations & Maintenance	1,233,500	773,670	789,143	804,926	821,025	4,422,264
Administration	71,900	73,338	74,805	76,301	77,827	374,170
Finance						
Capital						
Acquisition of property	-	20,000	1,830,000		200,000	2,050,000
Construction Improvements	-	20,000	20,000	20,000	20,000	80,000
Special programmes						

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	15,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	51,000
Office Furniture/Equipment/Software	15,000	49,000	1,859,000	29,000	229,000	2,181,000			
Cash outflows re EU projects									-
Cash outflows re Twinning									-
Cash outflows re Community Services		450,000	-	400,000		850,000			-
Movement in creditors/debtors	-	450,000	-	400,000		850,000			850,000
TOTAL Outflows	1,720,729	1,753,700	3,138,150	1,733,089	1,558,526	9,904,193			
SURPLUS / (DEFICIT)	157,345	(172,060)	5,122	(87,554)	119,917	22,770			
Brought forward (Bank /Cash Bal.)	143,696	301,041	128,981	134,103	46,549	143,696			
Carry forward	301,041	128,981	134,103	46,549	166,466	166,466			

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Detailed Estimates of Income

DESCRIPTION	A	B	C	D	E	F (A+B+C+D+E)
	BUDGET Jan-Dec 2025	BUDGET Jan-Dec 2026	BUDGET Jan-Dec 2027	BUDGET Jan-Dec 2028	BUDGET Jan-Dec 2029	BUDGET Period 2025-2029
	€	€	€	€	€	€

Income

1 **Funds received from Central Government:**

- 0001 In terms of section 55 CAP 363
- 0002-0004 In terms of section 58 CAP 363
- 0005-0019 Other Income

1,650,924	1,350,000	1,377,000	1,404,540	1,432,631	7,215,095
75,000	76,500	78,030	79,591	81,182	390,303
1,725,924	1,426,500	1,455,030	1,484,131	1,513,813	7,605,398

2 **Bye-Laws & Legal Fees**

- 0021-0025 Community Services
- 0026-0035 Income from Permits

110,000	112,200	114,444	116,733	119,068	572,444
110,000	112,200	114,444	116,733	119,068	572,444

3 **Local Enforcement Income**

- 0037 Commission from Regional Committees
- 0038-0055 Contraventions

8,000	8,160	8,323	8,490	8,659	41,632
2,500	2,550	2,601	2,653	2,706	13,010
10,500	10,710	10,924	11,143	11,366	54,642

4 **Investment Income**

- 0091-0095 Bank interest
- 0096-0099 Income received from Government Securities

150	100	100	100	100	550
150	100	100	100	100	550

5 **General Income**

- 0056-0066 Sponsorships
- 0066-0069 Documents & Information
- 0070-0075 EU Funds
- 0076-0080 Twinning
- 0081-0089 Insurance Claims
- 0100-0109 Donations
- 0110-0119 Contributions
- 0120-0129 General Income

1,500	1,530	1,561	1,592	1,624	7,806
15,000	15,300	15,606	15,918	16,236	78,061
15,000	15,300	15,606	15,918	16,236	78,061

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31,500	32,130	32,773	33,428	34,097	163,927
1,878,074	1,581,640	1,613,271	1,645,534	1,678,443	8,396,962

Total

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Detailed Estimates of Expenditure

DESCRIPTION	A BUDGET Jan-Dec 2025 €	B BUDGET Jan-Dec 2026 €	C BUDGET Jan-Dec 2027 €	D BUDGET Jan-Dec 2028 €	E BUDGET Jan-Dec 2029 €	F (A+B+C+D+E) BUDGET Period 2025-2029 €
6 Personal Emoluments						
1100 Mayor's Allowance	22,100	22,542	22,993	23,453	23,922	115,009
1200 Employees' Salaries & Wages	284,000	289,680	295,474	301,383	307,411	1,477,947
1300 Bonuses	24,000	24,480	24,970	25,469	25,978	124,897
1400 Income Supplements	3,029	3,090	3,151	3,214	3,279	15,763
1500 Social Security Contributions	27,500	28,050	28,611	29,183	29,767	143,111
1600 Allowances	32,200	32,200	32,200	32,200	32,200	161,000
1700 Overtime	7,500	7,650	7,803	7,959	8,118	39,030
	400,329	407,692	415,201	422,861	430,675	2,076,758
7 Operations and Maintenance						
2100-2149 Public Utilities	5,000	5,100	5,202	5,306	5,412	26,020
2200-2259 Public Materials & Supplies	15,000	15,300	15,606	15,918	16,236	78,061
2300-2399 Repairs & Upkeep	135,000	137,700	140,454	143,263	146,128	702,545
2400-2449 Rent	42,000	42,840	43,697	44,571	45,462	218,570
3010 Street Lighting	25,000	25,500	26,010	26,530	27,061	130,101
3020 Lease of Equipment						
3030 Insurance	5,500	5,610	5,722	5,837	5,953	28,622
3035 Bank Charges	1,500	1,530	1,561	1,592	1,624	7,806
3038 Penalties						
3040 Waste Disposal	325,000					325,000
3041 Refuse Collection	150,000					150,000
3042 Bulky Refuse Collection	35,000	35,700	36,414	37,142	37,885	182,141
3043 Bins on wheels						
3045 Bring in sites						
3051 Road & Street Cleaning	160,000	163,200	166,464	169,793	173,189	832,646
3052 Cleaning & Maintenance of Non-Urban Areas						
3053 Cleaning of Public Conveniences	8,500	8,670	8,843	9,020	9,201	44,234
3055 Cleaning of Council Premises						
3060 Cleaning & Maintenance of Parks & Gardens	140,000	142,800	145,656	148,569	151,541	728,566
3061 Cleaning & Maintenance of Soft Areas						
3062 Cleaning & Maintenance of Beaches & CA						

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Business Plan

Period 2025-2029

	3063	3064	3070-3090	3100-3139	3300-3379	3380-3399	3600-3694	3700-3799	3800-3899		
Cleaning & Maintenance of Country Non-Urban	65,000	-	66,300	-	67,626	-	68,979	-	-	-	-
Other Contractual Services	25,000	25,500	26,010	26,530	27,061	27,061	27,061	27,061	27,061	27,061	27,061
Consultation Fees	35,000	35,700	36,414	37,142	37,885	37,885	37,885	37,885	37,885	37,885	37,885
Contract & Project Management	20,000	20,400	20,808	21,224	21,649	21,649	21,649	21,649	21,649	21,649	21,649
Hospitality	40,000	40,800	41,616	42,448	43,297	43,297	43,297	43,297	43,297	43,297	43,297
Community	1,000	1,020	1,040	1,061	1,082	1,082	1,082	1,082	1,082	1,082	1,082
Local Enforcement Expenses	-	-	-	-	-	-	-	-	-	-	-
EU Projects	-	-	-	-	-	-	-	-	-	-	-
Twinning	-	-	-	-	-	-	-	-	-	-	-
	1,233,500	773,670	789,143	804,926	821,025	821,025	821,025	821,025	821,025	821,025	4,422,264

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Detailed Estimates of Expenditure (Continued)

A	B	C	D	E	F (A+B+C+D+E)
BUDGET Jan-Dec 2025	BUDGET Jan-Dec 2026	BUDGET Jan-Dec 2027	BUDGET Jan-Dec 2028	BUDGET Jan-Dec 2029	BUDGET Period 2025-2029
€	€	€	€	€	€

8 Administration & Other Expenditure

2150-2199 Office Utilities	15,300	15,606	15,918	16,236	78,061
2260-2299 Office Materials & Supplies	-	-	-	-	-
2450-2499 Office Rent	510	520	531	541	2,602
2500-2599 National & International Memberships	4,080	4,162	4,245	4,330	20,816
2600-2699 Office Services	150	156	159	162	781
2700-2799 Transport	-	-	-	-	-
2800-2899 Travel	5,000	5,202	5,306	5,412	26,020
2900-2999 Information Services	250	260	265	271	1,301
3050 Office Cleaning	45,000	46,818	47,754	48,709	234,182
3140-3199 Professional Services	1,000	1,040	1,061	1,082	5,204
3200-3299 Training	-	-	-	-	-
3345 Office Hospitality	1,020	1,040	1,061	1,082	5,204
3400-3499 Incidental Expenses	-	-	-	-	-
71,900	73,338	74,805	76,301	77,827	374,170

9 Finance Costs

3036 Interest on Bank Loan	-	-	-	-	-
-	-	-	-	-	-

10 Other Expenditure

3500-3599 Loss / (Profit) on Disposal of assets	-	-	-	-	-
3655 Increase/(Decrease) in allowance for bad debts	133,086	133,086	159,075	208,050	792,479
8000-8099 Depreciation (charge for the year)	133,086	159,182	159,075	208,050	792,479
1,838,815	1,387,786	1,438,332	1,463,164	1,537,576	7,665,672

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Detailed Estimates of Statement of Financial Position

DESCRIPTION	A BUDGET Jan-Dec 2025 €	B BUDGET Jan-Dec 2026 €	C BUDGET Jan-Dec 2027 €	D BUDGET Jan-Dec 2028 €	E BUDGET Jan-Dec 2029 €	F (A+B+C+D+E) BUDGET Period 2025-2029 €
11 Inventory						
5201-5249 Stationery	-	-	-	-	-	-
5250-5299 Consumables	-	-	-	-	-	-
12 Receivables						
0201-0209 Receivables	75,000	129,780	44,310	90,000	35,108	374,198
0210-0219 LES Receivables						
0220-0229 Receivables from EU	150,000	50,000	50,000	50,000	15,000	315,000
0250 Prepayments & Accrued income						
	225,000	179,780	94,310	140,000	50,108	689,198
13 Cash & Equivalents						
5001-5099 Bank & Cash Balances	301,041	128,981	134,103	46,549	166,466	777,140
	301,041	128,981	134,103	46,549	166,466	777,140
14 Payables						
4000 Payables	744,891	544,671	459,202	214,892	150,000	2,113,656
4100 Accruals	250,000	135,000	185,000	75,000	50,000	695,000
4150 Deferred Income						
Short-term Borrowings						
	994,891	679,671	644,202	289,892	200,000	2,808,656
15 Non Current Liabilities						
4200 Long Term Borrowings	100,000	50,000	-	-	-	150,000
Balance with Region Tramuntana/other suppliers	130,000					130,000
	230,000	50,000	-	-	-	280,000

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16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	€										Total €	
	Furniture & Fittings 7.5%	Office Equipment 20%	Special Programmes 10%	Urban Improvements 10%	New Street Signs 100%	Trees 0%	Plant & Machinery 10%	Construction works 10%	Computer Equipment & Software 25%			
Cost												
As at 01 January 2025	193,327	191,062	4,025,000	840,000	240,706	306,111	93,085	3,360,777	19,258			9,269,326
Additions	5,000	5,000	-	-	-	-	-	-	5,000			15,000
Disposals												-
As at 31 December 2025	198,327	196,062	4,025,000	840,000	240,706	306,111	93,085	3,360,777	24,258			9,284,326
Grants/ other reimbursements												
As at 01 January 2025		9,308	2,797,720	227,237	80,000		37,613					3,151,878
Additions												-
Transfers												-
As at 31 December 2025	-	9,308	2,797,720	227,237	80,000	-	37,613	-	-	-	-	3,151,878
Accumulated Depreciation												
As at 01 January 2025	170,231	167,323	775,383	395,392	160,706	-	55,472	2,777,257	16,629			4,518,393
Charge for the year	3,478	4,879	91,475	-	-	-	-	28,743	4,511			133,086
Released on disposal												-
As at 31 December 2025	173,709	172,202	866,858	395,392	160,706	-	55,472	2,806,000	21,140			4,651,479
Budgeted NBV 31 Dec 2024	18,022	18,813	193,982	211,873	-	130,000	7,456	847,759	6,952			1,434,857
Budgeted NBV 31 Dec 2025	24,618	14,552	360,422	217,371	-	306,111	-	554,777	3,118			1,480,969

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	€										Total €	
	Furniture & Fittings 7.5%	Office Equipment 20%	Special Programmes 10%	Urban Improvements 10%	New Street Signs 100%	Trees 0%	Plant & Machinery 10%	Construction works 10%	Computer Equipment & Software 25%			
Cost												
As at 01 January 2026	198,327	196,062	4,025,000	840,000	240,706	306,111	93,085	3,360,777	24,258		9,284,326	
Additions	2,000	5,000	20,000					20,000	2,000		49,000	
Disposals												
As at 31 December 2026	200,327	201,062	4,045,000	840,000	240,706	306,111	93,085	3,380,777	26,258		9,333,326	
Grants/ other reimbursements												
As at 01 January 2026	-	9,308	2,797,720	227,237	80,000	-	37,613	-	-		3,151,878	
Additions												
Transfers												
As at 31 December 2026	-	9,308	2,797,720	227,237	80,000	-	37,613	-	-		3,151,878	
Accumulated Depreciation												
As at 01 January 2026	173,709	172,202	866,858	395,392	160,706	-	55,472	2,806,000	21,140		4,651,479	
Charge for the year	3,478	4,879	91,475	-	-	-	-	28,743	4,511		133,086	
Released on disposal												
As at 31 December 2026	177,187	177,081	958,333	395,392	160,706	-	55,472	2,834,743	25,651		4,784,565	
Budgeted NBV 31 Dec 2025	24,618	14,552	360,422	217,371	-	306,111	-	554,777	3,118		1,480,969	
Budgeted NBV 31 Dec 2026	23,140	14,673	288,947	217,371	-	306,111	-	546,034	607		1,396,883	

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	Furniture & Fittings		Office Equipment		Special Programmes		Urban Improvements		New Street Signs		Trees		Plant & Machinery		Construction works		Computer Equipment & Software		Total
	€	€	€	€	€	€	€	€	€	€	€	€	€	€	€	€	€	€	
7.5%	200,327	201,062	20%	4,045,000	840,000	240,706	306,111	93,085	3,380,777	26,258	9,333,326	2,000	5,000	1,830,000	100%	20,000	2,000	1,859,000	
Cost																			
As at 01 January 2027	200,327	201,062	20%	4,045,000	840,000	240,706	306,111	93,085	3,380,777	26,258	9,333,326	2,000	5,000	1,830,000	100%	20,000	2,000	1,859,000	
Additions																			
Disposals																			
As at 31 December 2027	202,327	206,062		5,875,000	840,000	240,706	306,111	93,085	3,400,777	28,258	11,192,326								
Grants/ other reimbursements																			
As at 01 January 2027	-	9,308		2,797,720	227,237	80,000	-	37,613	-	-	3,151,878								
Additions				1,530,000							1,530,000								
Transfers																			
As at 31 December 2027	-	9,308		4,327,720	227,237	80,000	-	37,613	-	-	4,681,878								
Accumulated Depreciation																			
As at 01 January 2027	177,187	177,081		958,333	395,392	160,706	-	55,472	2,834,743	25,651	4,784,565								
Charge for the year	3,478	4,879		121,475	-	-	-	-	28,743	607	159,182								
Released on disposal																			
As at 31 December 2027	180,665	181,960		1,079,808	395,392	160,706	-	55,472	2,863,486	26,258	4,943,747								
Budgeted NBV 31 Dec 2026	23,140	14,673		288,947	217,371	-	306,111	-	546,034	607	1,396,883								
Budgeted NBV 31 Dec 2027	21,662	14,794		467,472	217,371	-	306,111	-	537,291	2,000	1,566,701								

16 Depreciation of Property, Plant and Equipment

Asset % of depreciation	€		€		€		€		€		€		Total
	Furniture & Fittings	Office Equipment	Special Programmes	Urban Improvements	New Street Signs	Trees	Plant & Machinery	Construction works	Computer Equipment & Software				
	7.5%	20%	10%	10%	100%	0%	10%	10%	25%				
Cost													
As at 01 January 2028	202,327	206,062	5,875,000	840,000	240,706	306,111	93,085	3,400,777	28,258				11,192,326
Additions	2,000	5,000	-					20,000	2,000				29,000
Disposals													-
As at 31 December 2028	204,327	211,062	5,875,000	840,000	240,706	306,111	93,085	3,420,777	30,258				11,221,326
Grants/ other reimbursements													
As at 01 January 2028	-	9,308	4,327,720	227,237	80,000	-	37,613	-	-	-	-	-	4,681,878
Additions													-
Transfers													-
As at 31 December 2028	-	9,308	4,327,720	227,237	80,000	-	37,613	-	-	-	-	-	4,681,878
Accumulated Depreciation													
As at 01 January 2028	180,665	181,960	1,079,808	395,392	160,706	-	55,472	2,863,486	26,258				4,943,747
Charge for the year	3,478	4,879	121,475	-	-	-	-	28,743	500				159,075
Released on disposal													-
As at 31 December 2028	184,143	186,839	1,201,283	395,392	160,706	-	55,472	2,892,229	26,758				5,102,822
Budgeted NBV 31 Dec 2027	21,662	14,794	467,472	217,371	-	306,111	-	537,291	2,000				1,566,701
Budgeted NBV 31 Dec 2028	20,184	14,915	345,997	217,371	-	306,111	-	528,548	3,500				1,436,626

16 Depreciation of Property, Plant and Equipment

Asset	%										Total
	7.5%	20%	10%	10%	10%	100%	0%	10%	10%	25%	
% of depreciation	€	€	€	€	€	€	€	€	€	€	€
Cost											
As at 01 January 2029	204,327	211,062	5,875,000	840,000	240,706	306,111	93,085	3,420,777	30,258	11,221,326	
Additions	2,000	5,000	-	200,000	-	-	-	20,000	2,000	229,000	
Disposals	-	-	-	-	-	-	-	-	-	-	
As at 31 December 2029	206,327	216,062	5,875,000	1,040,000	240,706	306,111	93,085	3,440,777	32,258	11,450,326	
Grants/ other reimbursements											
As at 01 January 2029	-	9,308	4,327,720	227,237	80,000	-	37,613	-	-	4,681,878	
Additions	-	-	-	-	-	-	-	-	-	-	
Transfers	-	-	-	-	-	-	-	-	-	-	
As at 31 December 2029	-	9,308	4,327,720	227,237	80,000	-	37,613	-	-	4,681,878	
Accumulated Depreciation											
As at 01 January 2029	184,143	186,839	1,201,283	395,392	160,706	-	55,472	2,892,229	26,758	5,102,822	
Charge for the year	3,478	4,879	121,475	48,975	-	-	-	28,743	500	208,050	
Released on disposal	-	-	-	-	-	-	-	-	-	-	
As at 31 December 2029	187,621	191,718	1,322,758	444,367	160,706	-	55,472	2,920,972	27,258	5,310,872	
Budgeted NBV 31 Dec 2028	20,184	14,915	345,997	217,371	-	306,111	-	528,548	3,500	1,436,626	
Budgeted NBV 31 Dec 2029	18,706	15,036	224,522	368,396	-	306,111	-	519,805	5,000	1,457,576	